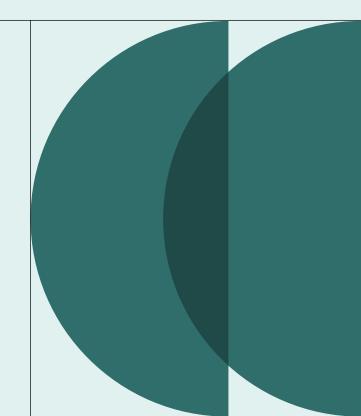


Green Bond Investor Presentation

Bloomberg ticker: CADEPO

cdpq.com/en/investor-relations



This document is privileged and confidential and cannot be transmitted or communicated without CDPQ's prior consent. Unless otherwise indicated, data is presented as at June 30, 2024, and amounts are in US Dollars.



Cautionary statements

This presentation (and the accompanying oral presentation, if applicable) contains forward-looking statements within the meaning of applicable securities legislation. Forward-looking statements are typically identified by words such as "projected," "estimate," "may," "anticipate," "believe," "expect," "plan," "intend," "could" or similar words suggesting future outcomes or statements regarding an outlook (and the negative form thereof). All statements other than statements of historical fact contained in these slides are forward-looking statements.

Forward-looking statements involve numerous assumptions, risks and uncertainties. A variety of factors, many of which are beyond the control of Caisse de dépôt et placement du Québec ("CDPQ"), may cause actual results to differ materially from the expectations expressed in its forward-looking statements. These factors include, but are not limited to, risks related to financial markets and economic conditions in Canada, the United States and internationally, changes in standards, laws and regulations, risks related to defaults by financial institutions, risks related to financial instruments, fluctuations in interest rate levels, increased competition for assets, fluctuations in investment returns, foreign exchange rate fluctuations, adverse changes in the credit markets, the risk of damage to CDPQ's reputation, CDPQ's ability to access the capital markets for debt financing, changes in the real estate and infrastructure markets in Canada, the United States and elsewhere, and risks more generally associated with the markets and CDPQ's portfolios of investments.

CDPQ does not undertake to update any forward-looking statement, whether written or oral, that may be made from time to time by or on its behalf.

No information presented in this presentation and the accompanying oral presentation as of a date more recent than December 31, 2023, has been audited and only the consolidated financial statements of CDPQ as at December 31, 2023, and for the year then ended have been audited.

The information on, or accessible through, our website or any of the other websites or links to websites referred to in this presentation is not part of or incorporated by reference into this presentation.

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CDPQ at a glance

USD 330 B CAD 452 B

Net assets as at June 30, 2024

AAA

SINCE ITS FIRST ISSUANCE IN 2003 (DBRS, FITCH¹, MOODY'S AND S&P)²

48

PUBLIC AND PARAPUBLIC DEPOSITORS, MAINLY PENSION FUNDS AND INSURANCE PLANS 1965

CREATION OF CDPQ

2,100+ EMPLOYEES

10 OFFICES WORLDWIDE

One of the largest

PUBLIC PENSION ASSET MANAGERS IN CANADA³

73%

EXPOSURE OUTSIDE CANADA4

Some recent distinctions



1st out of 200

First for the second consecutive year in the Global SWF's 2024 GSR ranking, a benchmark assessing the governance, sustainability and resilience practices worldwide



Terra Carta Seal

First Canadian pension fund to receive this seal in recognition of its leadership on sustainability

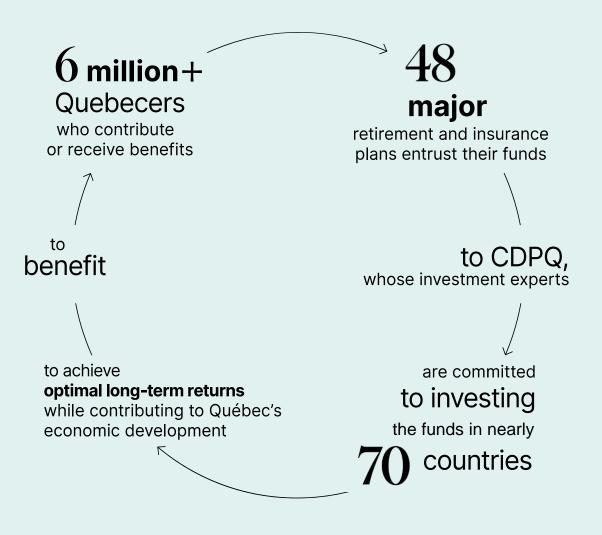
Notes

In this presentation, we use the USD/CAD exchange rate as at June 30, 2024 : 1.36835. Totals (figures or percentages) may vary due to rounding.

- 1. Fitch began providing a rating as of February 2019.
- 2. Ratings are not a recommendation to buy, sell or hold securities and may be subject to revision or withdrawal at any time.
- Based on net assets under management.
- 4. As at December 31, 2023



Our mission



CDPQ was created in 1965 by an Act of the National Assembly of Québec to manage assets for public and parapublic depositors

CDPQ's net assets come from **exclusive legislated mandates** for the vast majority

CDPQ is not responsible for its depositors' liabilities (e.g. pension liabilities)

CDPQ is operationally and financially independent from the government



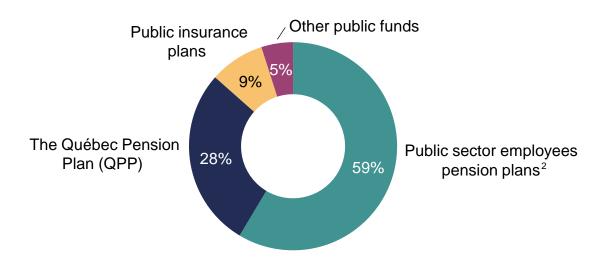
Our depositors¹: an exceptionally stable base

Exclusive legislated mandates for more than 98% of CDPQ's net assets

 These depositors are governed by their own laws and regulations requiring them to invest their funds with CDPQ

48 depositors with a strong and stable financial profile

- Pension plans for public sector employees account for 59% of net assets² (public sector employees such as teachers, healthcare and other government employees)
- The Québec Pension Plan (28% of net assets) is a compulsory public insurance plan designed to provide all workers in Québec with a basic retirement income

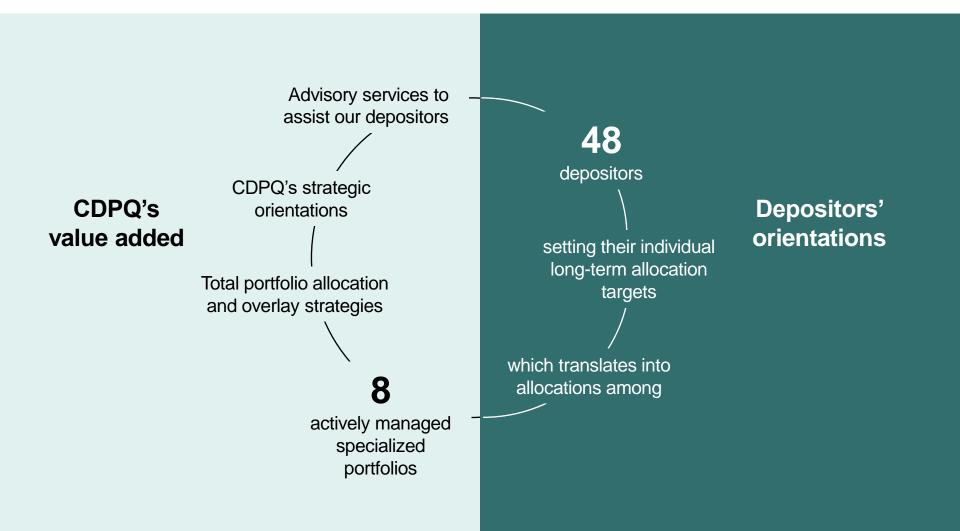


- 1. As at December 31, 2023. Please refer to the appendix for links to relevant legal documents, including the laws pertaining to CDPQ.
- 2. Includes the following plans: Retirement Plans Sinking Fund, Government and Public Employees Retirement Plan, Pension Plan of Management Personnel.



Depositors and CDPQ's portfolio

Providing value to our depositors to meet their long-term needs





Governance

Independence from the government, established by legislation^{1,2}

 The Government of Québec does not intervene in any aspect of CDPQ's investment decisions, operations or finances, nor does it guarantee CDPQ's debt.

Independent Board of Directors²

- At least 2/3 of members, including the Chair, must be independent.
- Strong fiduciary duty, including appointing the CEO, establishing risk management policies, approving CDPQ's strategic plan and approving investment policies

Stable legislative and legal framework²



"... governance came up again and again as perhaps the single most important factor in the success of the Canadian model of pension funds."

World Bank Group³

^{1. &}quot;It acts with full independence in its administrative management and in the management of its investments..." Act respecting the Caisse de dépôt et placement du Québec (chapter C-2).

^{2.} Please refer to the appendix for links to legal documentation, including the law and regulations pertaining to CDPQ.

^{3. &}quot;The Evolution of the Canadian Pension Model, Practical Lessons for Building World-class Pension Organizations." World Bank Group. November 2017.



We invest constructive capital to position enterprises to succeed.





Main pillars of our investment strategy



Optimal performance

Benefit from diversified sources of return, create value through post-investment management and assess risk thoroughly

Québec economy

Leverage our advantages in Québec to generate returns while helping build a dynamic, competitive and sustainable economy

Worldwide presence

Increase our exposure to global markets by adopting an integrated approach across regions and partnering with the best

Sustainable investing

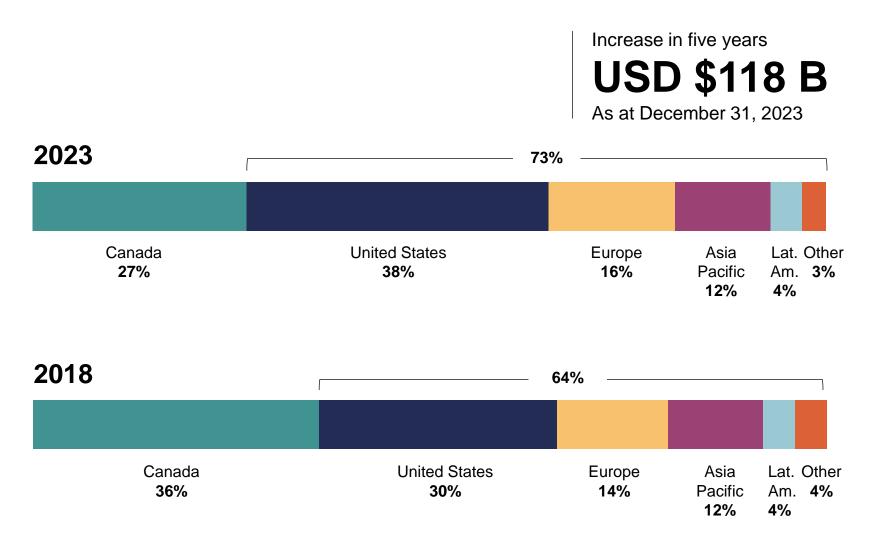
Invest in assets that support the transition toward a low-carbon economy while affirming our leadership on ESG matters

Digitalizing the economy

Create value by capitalizing on the acceleration of technology trends, including the impact that a digitizing economy has on businesses and our operations



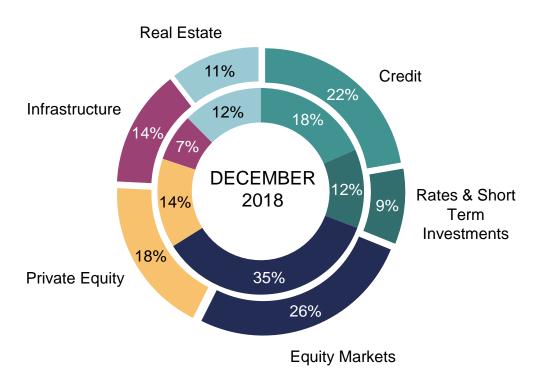
We have substantially expanded our exposure to global markets





High diversification across markets and asset classes

DECEMBER 2023



SUBSTANTIAL LIQUIDITY,
MINIMIZING LIQUIDITY RISK
AND PROVIDING FLEXIBILITY

USD 47 B*

AS AT JUNE 30, 2024

CASH AND HIGH-QUALITY LIQUID GOVERNMENT SECURITIES

INCREASED DIVERSIFICATION OF OUR EXPOSURES TO INFRASTRUCTURE, CREDIT AND PRIVATE EQUITY

^{*} Liquidity in the Fixed income asset classes and Treasury activities



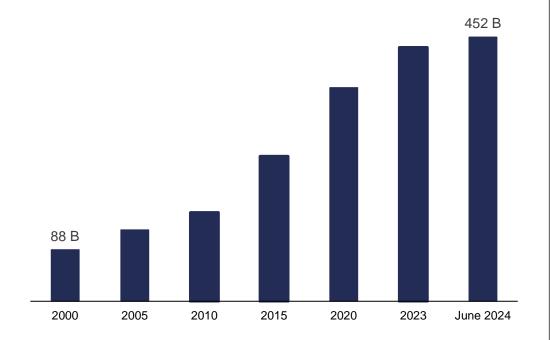


Sustained asset growth over the long term

Providing long-term returns to a stable depositor base

Net assets (CAD)

As at December 31 (unless otherwise indicated)



OUR INVESTMENT RESULTS

CAD 107.2 B

5 years

CAD 211.0 B

10 years

OUR ANNUALIZED RETURNS

6.0%

5 years

7.1%

10 years



Senior Debt Issuance Program





Our approach

Why issue debt?

- Optimizing portfolio construction
- More flexibility in deploying our long-term strategy across asset classes
- Increased efficiency in liquidity management

DBRS	AAA/R-1 (high)
FitchRatings	AAA/F1+ ^{1, 2}
Moody's	Aaa/P-1 ¹
STANDARD &POOR'S	AAA/A-1 (high) ¹

SENIOR DEBT PROGRAM	GREEN BOND FRAMEWORK
 Multicurrency senior debt program (144A/Reg S) launched in 2019³ 	Additional lever to activate with our climate change strategy
 Regular benchmark issuance in the targeted markets (USD, EUR and CAD) and in various tenors 	Increase and diversify investor base globally

- 1. Ratings are not a recommendation to buy, sell or hold securities and may be subject to revision or withdrawal at any time.
- 2. Fitch began providing a rating as of February 2019.
- 3. Debt issued by CDP Financial Inc., a direct wholly owned subsidiary of CDPQ. Fully and unconditionally guaranteed by CDPQ.
- 4. Supranational, Sub-sovereign and Agency.

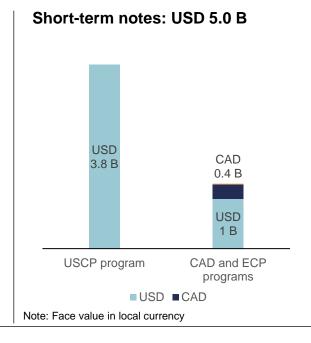


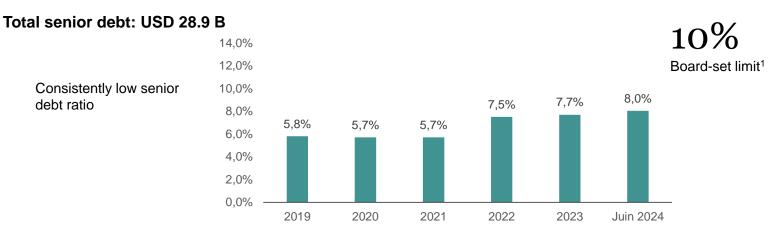
Outstanding senior debt

Term notes: USD 23.8 B



Note: Face value in local currency. * Including the Green bond of USD 1B.





^{1.} Senior debt/(net assets + senior debt), at fair value.



Our commitments towards sustainability.





CDPQ, one of the first global investors to make climate change a priority As at December 31, 2023

59% reduction in ca

reduction in carbon intensity compared to 2017¹

USD 40 B

in low-carbon assets1

+ USD 27 B

in low-carbon assets since 2017

Leadership

engaging our partners on our priorities



^{1.} Investments in renewable energy, sustainable transportation, low-carbon properties and other categories compatible with the CBI's Climate Bond Taxonomy (Sept. 2021).



Sustainable investment: A fundamental performance driver

Environment

An investment strategy to address climate change with ambitious and concrete targets in the short, medium and long term

- Lower our portfolio's carbon intensity
- Increase our low-carbon assets
- Support decarbonization of companies in the highestemitting sectors

Social

Help build stronger communities

- Fostering an inclusive workplace and our people's development
- Supporting our portfolio companies and external managers on issues involving diversity, equity and inclusion (DEI)
- Adopting tax best practices

Governance

Focus on promoting a strong governance structure

- Apply sound governance principles
- Support our portfolio companies in implementing best practices
- Promote rigorous management of technology risks

A net-zero portfolio by 2050

















Our climate strategy: 4 vital pillars

As at December 31, 2023



CAD 54 B

in low-carbon assets by 20251



60%

reduction in our portfolio's carbon intensity by 2030 compared to 2017



CAD 10 B

transition envelope to decarbonize the highest-emitting sectors



2022

complete our exit from oil production (target reached)

Renewable

Sustainable

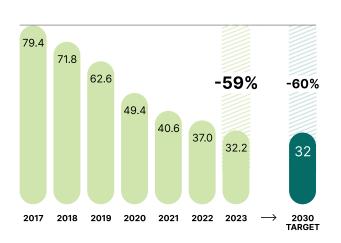
Low-carbon

Others³

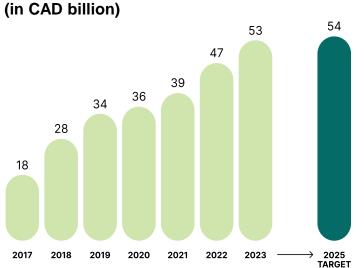
2017

energy

The Portfolio's Carbon Intensity (in tCO₂e/CAD million)







*Includes the new sectors from CBI's taxonomy

Investments in renewable energy, sustainable transportation, low-carbon properties and other categories according to the CBI's Climate Bond Taxonomy (Sept. 2021).



Carbon footprint breakdown

As at December 31, 2023

USD 40 B

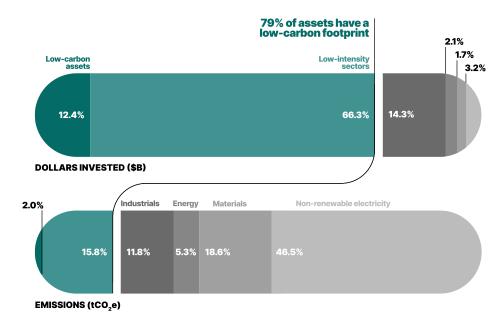
12.4% of the value of CDPQ's portfolio in low-carbon assets¹

+USD 250 B

including low-intensity sectors²

Our portfolio's carbon footprint stems mainly from non-renewable electricity generation activities and certain highintensity sectors.

Portfolio composition: Dollars and carbon footprint



^{1.} Investments in renewable energy, sustainable transportation, low-carbon properties and other categories according to the CBI's Climate Bond Taxonomy (Sept. 2021).

^{2.} Sectors such as finance, health care and telecommunications.



We exercise strong climate leadership through several initiatives

UN-convened Net-Zero Asset Owner Alliance

- More than 80 global investors
- Measures to align investors' portfolios with a 1.5°C scenario, pursuant to Article 2.1c of the Paris Agreement
- Emphasis on transitioning the real economy
- CDPQ has been part of the steering group since its foundation

Investor Leadership Network (ILN)

- · 14 global investors
- Efforts to facilitate and accelerate collaboration on strategic issues related to sustainability and long-term growth
- CDPQ co-leads several initiatives of the ILN, such as the CEO Council, the Board, as well as the advisory committees for each of the initiatives and the communications committee

Sustainable Markets Initiative (SMI)

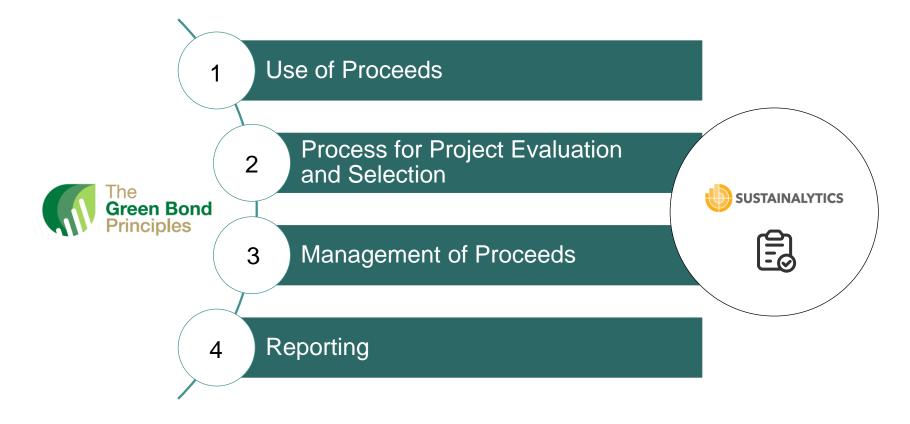
- 200 institutions and companies
- Initiative that aims to support the transition to a more sustainable economy
- CDPQ takes part in the Asset Managers and Asset Owners Task Force alongside other major actors from around the world
- CDPQ also joined SMI's
 Terra Carta initiative, which
 aims to provide companies
 with guiding principles for
 building a sustainable future
 by 2030



Our Green Bond Framework



Overview of our Green Bond Framework



Review

- Second Party Opinion of the <u>framework</u> by Sustainalytics
- <u>Limited Assurance Report</u> of the allocation of net proceeds by EY



Our sustainable investment objectives

Eligible investment categories	Environmental objectives
Renewable energy	Increasing low-carbon, renewable power production
Clean transportation	Contributing to the reduction of GHG emissions from road and rail transportation
Energy efficiency	Increasing energy savings contributing to the reduction of GHG emissions
Pollution prevention and control	Fostering pollution reduction and the development of a circular economy
Sustainable water and wastewater management	Improving efficiency of water distribution and of the water recycling services contributing to the quality of the natural environment
Forest, agricultural land and land management	Delivering substantial carbon sequestration capacity, reducing GHG emissions, and improving climate resilience



Use of proceeds

Renewable energy



- Wind, solar and marine renewable energy projects
- Geothermal projects with emissions below 100gCO₂/kWh
- Hydropower projects with power density above 10W/m² or lifecycle emissions below 50g CO₂e/kWh (in operation in 2020 or after)
- Other supporting infrastructure with at least 90% of electricity from renewable sources

Clean transportation



- Production of low-carbon vehicles or rolling stock and their key components
- Acquisition, maintenance and upgrade to infrastructure for low carbon transportation
- Vehicles and passenger transportation systems below 25gCO₂/t-km for rail transportation and 50gCO₂/p-km for passenger vehicles

Energy efficiency



- Development, distribution of and/or upgrades to technologies resulting in 20% in energy savings
- Biomass and biofuels heating/cooling and co-generation facilities in line with CBI's threshold

Pollution prevention and control



- Waste management activities such as waste prevention, waste reduction and waste recycling
- Technologies allowing for significant reduction in air emissions and GHG and limited to direct air capture

Sustainable water and wastewater management



- Development, construction and/or upgrade to water infrastructure such as water network, equipment for efficient water supply, distribution and storage
- · Water treatment and rainwater harvesting

Forest, agricultural land and land management



- Reforestation, sustainable forest management and natural forests
- Sustainable agricultural land management, including crops, agroforestry and silvopastoral systems, and pasture land with the exclusion of livestock production
- Specialized machinery and equipment to manage and cultivate eligible forested land
- Technologies supporting precision agriculture and resource efficiency
- Allocation will be directed toward investments in line with the Green Bond Principles' (GBP) eligible project categories and/or the Climate Bonds Initiative's (CBI) Sector Criteria and any future updates.
- This includes interests in companies (loans and equity) deriving 90% of their revenues from eligible categories.



Project selection and management of proceeds

Selection of eligible investments and management of proceeds	Evaluation and selection of Eligible Investments as well as management of proceeds conducted by CDPQ's Green Bond Working Group (Climate Risks and Issues, Sustainability, Treasury, Asset Management, Legal Affairs and Public Affairs)
Lookback period	Investments funded by CDPQ or its subsidiaries in the 24 months prior to the Green Bond Issuance
Monitoring	The Green Bond working group will monitor and substitute Eligible Investments (if any were to exit CDPQ's portfolio or cease to fulfil the Eligibility criteria)
Tracking	A Green Bond Register will be maintained by the Treasury group, with information on the use of proceeds of every Green Bond issued and an annual review will be conducted by the Green Bond Working Group

Allocation and impact reporting

Publication of an Annual Green Bond Impact report until full allocation of the proceeds

Allocation reporting will include:

- Amount of proceeds per eligible investment category
- · Share of financing versus refinancing
- · Amount of unallocated proceeds
- Performance descriptions on a selection of eligible investments

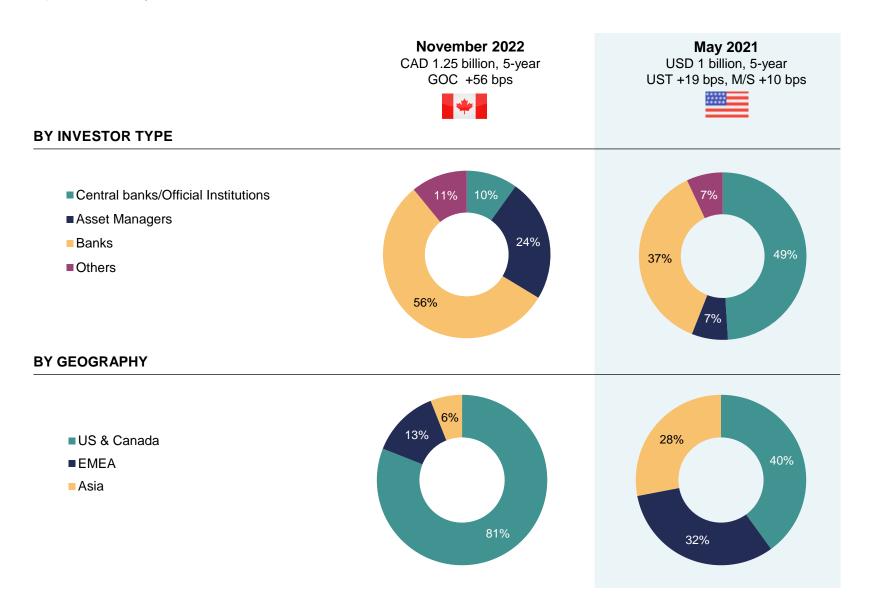
Impact reporting will include:

Aggregated relevant **quantitative impact measures.** May include, where applicable:

- Renewable energy generated
- Decrease in water use
- Annual energy saved
- · GHG emissions reduced or avoided
- Number of people provided with access to clean power



Green bond issuances





Case studies



Réseau express métropolitain (REM)

One of the largest automated transit networks in the world, developed from A to Z by CDPQ Infra



Category Clean Transportation energy

Region Canada CDPQ's Investment
Total commitment: CAD 4.58
billion

CDPQ's stake 78% (REM)

Partners

Gouvernement du Québec; Canada Infrastructure Bank; Hydro-Québec; Autorité régionale de transport métropolitain (ARTM)



BACKGROUND

- Québec's largest public transit project in 50 years, the REM is a 100% autonomous and electric light metro system which will include 26 stations over 67 km, the South Shore segment was inaugurated in the summer of 2023
- Integrated, efficient and reliable service that meets the needs of users in the Greater Montréal area
- This is a flagship project by CDPQ Infra, a subsidiary dedicated to greenfield projects
- By managing the project from start to finish, CDPQ is improving process efficiency, shortening delivery time and executing work to the highest standards

- CDPQ's total commitment of CAD 4.58 billion on an overall CAD 7.95 billion project
- Electric light rail system
- Estimated GHG reduction of 2.5M tons over 25 years¹

- The REM will help to eliminate 2.5 M tonnes of GHGs over 25 years, in addition to offsetting construction-related emissions by planting 250,000 trees, among other environmental measures
- Linking downtown Montréal, the South Shore, the West Island, the North Shore and the airport, promoting mobility in the greater Montreal
- The project will contribute \$3.7 billion to GDP and create 34,000 jobs during construction, and 1,000 direct and indirect jobs once in service
- 1. Based on the report "Émissions de gaz à effet de serre du REM, phase exploitation," Systra. December 2022.



Greater Changhua 1

A large offshore wind farm supplying energy to over 650,000 homes per year



Region

- Offshore wind farm project with a well-known partner
- 605 MW capacity

Category

Reduction in harmful CO2e emissions of approximately 1.2 million tons per year¹

BACKGROUND

CDPQ's Investment

Greater Changhua 1 is an offshore wind farm project that contribute to Taiwan's transition toward a low-carbon economy

Partners

Ørsted; Cathay PE

· Located 37 km from shore in the Taiwan Strait, it will include 75 Siemens wind turbines totalling 8 MW, one offshore substation, one onshore substation and nearly 180 km of offshore cabling

CDPQ's stake

Significant minority stakeholder

- Investment alongside Ørsted, a world leader in offshore wind farms, and Cathay PE, an experienced Taiwanese investor
- Ørsted is responsible for building the project, as well as operating and maintaining it over the long term

- The 605 MW project is expected to supply energy to over 650,000 homes and reduce GHG emissions by more than 1.2 million tons per year¹
- First investment in Taiwan that diversifies CDPQ's presence in Asia and adds to a long track record in renewable energy
- Based on Unitech Engineering Co., Ltd's assessment of the project based on a conservatively assumed wind power generation and an electricity emission factor provided by the Bureau of Energy, Ministry of Economic Affairs of Taiwan



Velto Renewables

A European platform for renewable energy investment and management



Category Renewable energy Region Europe CDPQ's Investment \$300 to \$500 million CDPQ's stake 100%

Partners None



- 73 assets with a capacity of 216 MWp
- Production 336 GWh per year
- 44,000 tons of CO₂e avoided in 2023

BACKGROUND

- In 2020, CDPQ made its first infrastructure equity investment in Spain with the acquisition of a portfolio of solar assets from Q-Energy
- Portfolio made up of 73 assets with a total capacity of 216 MWp spread across Spain
- Q-Energy, a key player in the industry with more than 1,300 MWp of solar assets under management, will continue to manage, operate and maintain this portfolio
- First step in building a new CDPQ platform dedicated to renewable energy infrastructure in Spain

- Portfolio producing 336 GWh per year, enough to supply more than 115,000 households
- Lasting positive impact on the environment and local communities:
 - 44,000 tons of CO₂e avoided in 2023
 - Promotion of the local economy with workers employed directly and indirectly through O&M and asset management contracts
 - 100% of electricity purchased for self consumption is from renewable energy



Invenergy Renewables

The largest independent renewable power producer and operator in North America

Invenergy

Category Renewable Energy Region Americas, Europe and Asia CDPQ's Investment Commitment of + USD 1.5 B CDPQ's stake Economic interest of 44% Partners
Blackstone & Invenergy Wind holdings



- Wind, Offshore Wind, Solar, Energy Storage, Transmission and Services
- More than 25,000 MW capacity developed
- Estimated 66 millions tons of avoided CO₂e emissions in 2023¹

BACKGROUND

- Since its inception, Invenergy Renewables has developed over 160 wind, solar and energy storage projects in the United States, Canada, Uruguay and Europe, with a total capacity of approximately 25,000 MW
- Initial CDPQ investment in 13 projects in 2013; six other projects added over the next 24 months, for a total capacity of approximately 2,300 MW in wind farms in the United States and Canada
- Various significant additional CDPQ investments since then to support Invenergy's growth including a USD 1 billion commitment in 2020 in the form of new investment facilities
- Investment of more than USD 4 billion since January 2022 by Blackstone Infrastructure Partners in Invenergy Renewables, to support its accelerating growth
- Rationale for CDPQ's investment in Invenergy Renewables:
 - Partnership with one of the leading renewable energy developers in North America with a strong track record
 - Investment in a high-quality, diversified renewable portfolio with contracted cash flow
 - Firming up CDPQ's position as a leading investor in the renewable energy space and meaningfully contribute to decarbonizing the economy, in line with CDPQ's climaterelated ambitions

- In more than 20 years, 66 million tonnes of CO₂ equivalent emissions have been avoided, which is equivalent to removing 14 million cars from the road or planting 995 million trees¹
- In 2023, 16 projects were completed, adding 1,494 MW to the total capacity¹



Appendices



Main depositors as at December 31, 2023

Finances Québec * *

Retirement Plans Sinking Fund USD 87.2 billion Fund used by the Government of Québec to capitalize the employer's portion of retirement benefits of employees in the public and parapublic sectors

Retraite
Québec ***

Québec Pension Plan USD 92.0 billion

- 4.3 million contributors
- · 2.2 million beneficiaries
- · CAD 16.8 billion in benefits paid annually



Government and Public Employees Retirement Plan USD 65.7 billion

- 632.000 contributors
- 330,000 retirees and 23,000 surviving spouses and orphans
- CAD 7.3 billion in retirement benefits paid annually



Supplemental Pension Plan for Employees of the Québec Construction Industry

USD 23.5 billion

- 201,000 contributors
- 102,000 retirees or surviving spouses
- CAD 1.0 billion in benefits paid annually



Québec's occupational health and safety plan USD 15.4 billion

- · 233,000 contributing employers
- · 4.1 million workers covered
- CAD 2.7 billion in benefits paid annually

Finances
Québec

Generations Fund USD 14.7 Billion

 Fund used to repay Québec's debt

Société de l'assurance automobile



Québec's public automobile insurance plan USD 10.3 billion

- 5.7 million driver's licence holders
- 7.1 million registered vehicles
- CAD 1.1 billion paid in compensation annually

PPMP

Pension Plan of Management Personnel USD 9.0 billion

- · 37.000 contributors
- 35,000 retirees and 3,000 surviving spouses and orphans
- CAD 1.7 billion in benefits paid annually



Key links

CDPQ

Investor Relations

Sustainable Investing Report

New climate strategy

Our clients, the depositors

Investments and Performance

Total portfolio

Annual reports

Risk management

Sustainable Investing Report

Governance

Laws, regulations and policies

Board of Directors

Executive Committee

Green Bonds

CDPQ Green Bond Framework

Second Party Opinion - Sustainalytics

Limited Assurance Report of the allocation of net proceeds by EY

REM GHG report (in French only)

Note

The information on, or accessible through, our website or any of the other websites or links to websites referred to in this presentation, is not part of or incorporated by reference into this presentation.